

# Comprehensive Systems: Curriculum, Instruction and Educator Support

Charter School Development Center 2025



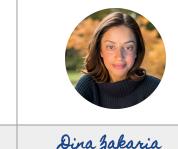
# Meet Today's Facilitators











Kristen Manchester **Curr. Coordinator** 

Montoya Mayo **Professional Learning** 

Kaylee Song





An experienced educator and leader passionate about ensuring all students have both access and opportunity to learning. Dedicated to supporting educators in data-driven instruction, collaborative processes and reflective strategies that

support all learners.

A passionate educator grounded in the "warm demander" philosophy, recognized for cultivating engagement among both students and adult learners through inclusive, dynamic learning environments.

**Curr. Coordinator** A dedicated educator experienced in data analysis, teacher coaching, system implementation, and collaboration to pilot and engage in strategies to benefit all students and

community members.

**PLI Manager** An experienced leader and compassionate educator who believes in access and learning innovation. Dedicated to developing systems and spaces that drive student growth, family connection, staff success and community strength.

**Professional Learning** A dedicated educator with a passion for creating meaningful learning environments that bridge content with real world context for all learners. Driven to empower our educators to give all students equal access.

### **Learn About Visions In Education**



# **PLI Department**



April Aphton
Professional Learning



Alexandria
Beraig
Professional Learning



Mhitney
Hardcastle
Professional Learning



Kristen Manckester Curr. Coordinator



Montoya Mayo Professional Learning



Ashley McDonald Professional Learning



Alejandro Montaño Professional Learning



**Rebecca Moone**Professional Learning



Kaylee Long
Curr. Coordinator



Victoria Soria PLI Manager



Dina Jakaria Professional Learning

The Professional Learning & Innovation (PLI) Department partners with educators and leaders across Visions In Education to strengthen learning, instruction, and leadership through professional learning, coaching, consultation, and curricular review. Our professional learning team designs and facilitates engaging learning experiences and provides differentiated coaching to support instructional excellence. Our curriculum department conducts rigorous curriculum analysis to ensure access to a guaranteed and viable curriculum aligned to California standards. Through collaboration, data-informed decision-making, and a commitment to equity, we equip all staff with the tools, strategies, and resources needed to improve student achievement and support individualized learning pathways in Visions' unique learning environments.

### Agenda & Outcomes

- I. <u>Comprehensive Systems of Support for Curriculum & Instruction</u> with Victoria Soria
  - A. Establishing Context
  - B. Initiatives & Projects
  - C. Identifying a Problem of Practice
- II. The What, Why and How of **Professional Learning** with Montoya Mayo
  - A. Tangible Tool: Instructional Best Practices Research
- III. The What, Why and How of Coaching & Consultation with Dina Zakaria
  - A. Tangible Tool: Agenda with the 4 key questions in a Professional Learning Community
- IV. The What, Why and How of New Curricular Review with Kaylee Song
- A. Tangible Tool: Curriculum Review Rubric
- V. The What, Why and How of Current Curricular Review with Kristen Manchester
  - A. Tangible Tool: Course Review Tool
- VI. The What, Why and How of Comprehensive Systems of Support with Victoria Soria

  A. Peer Consultation in Problem of Practice

### **Outcomes**

- I. Identify your own problem of practice in system sustainability
- II. Understanding the What, Why and How of comprehensive systems of support for educators
- III. Identify your own bite-sized next step as a way to respond to the needs of your charter school in an ever changing world

# Comprehensive Systems of Support Impact Data



Strong Enrollment Trends



Increased Student Engagement



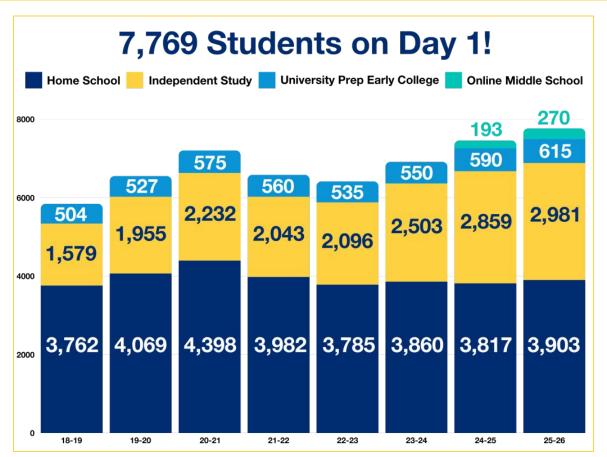


Increasing Graduation Rates



**Declining Withdrawals** 

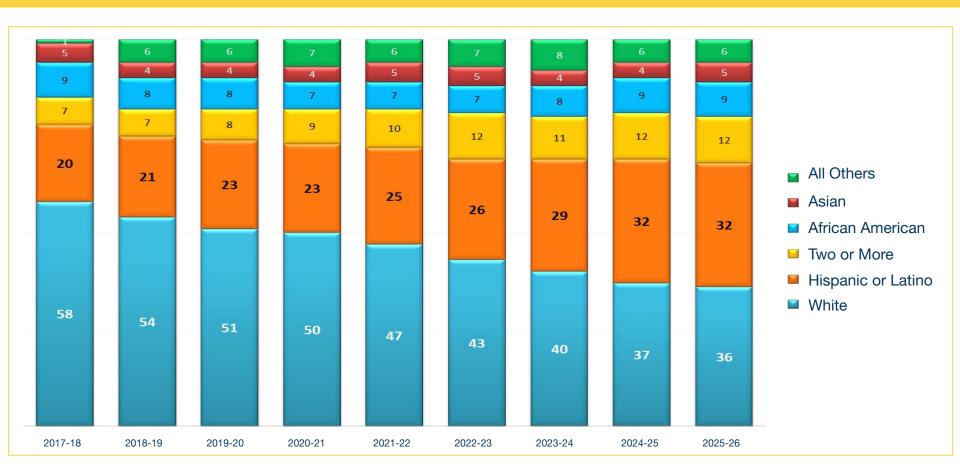
### Student Enrollment



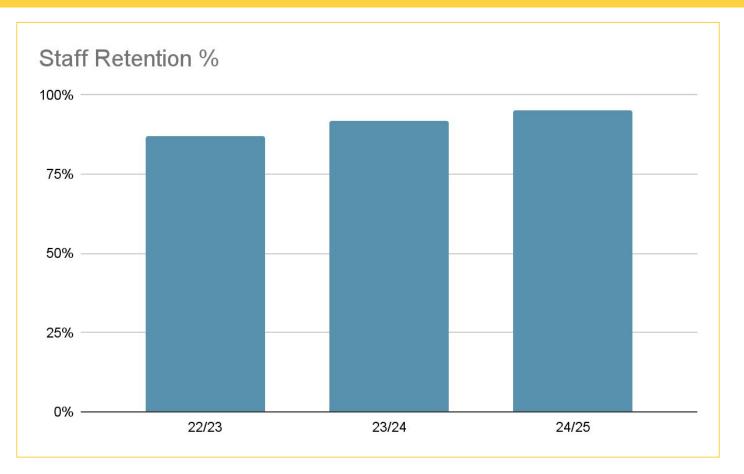




### Student Enrollment



### **Staff Retention**



# Impact Data on Student Academic Success

Key Dashboard Indicators						
Indicator	2023	2024	2025			
ELA	-1.2 DFS	-10.1 DFS	-2.5 DFS			
Math	-52 DFS	-60.7	-35.2 DFS			
ELPI	41.6%	43.7%	47.6%			
Chronic Abs	10.7%	4.2%	3.9%			
College / Career	20.1%	23.1%	21-25%			
Graduation	75.2%	81.8%	83.9%			

# Specialized Programs



#### **Online Middle School**

Our Online Middle School program completed its first full year and has officially transitioned from a pilot program to a full academy!



#### **Credit Recovery**

Our Credit Recovery program completed its first full year, helping hundreds of high school students catch up and graduate.



#### **Seal of Biliteracy**

For the first time, Visions offered the State Seal of Biliteracy exam to early graduates. As a result, 63 graduates received their Seals of **Biliteracy (including 7 students** earning multiple seals!)



#### **Dual Enrollment Increased!**

More high school students than ever are taking community college classes and this year, 287 students took more than 450 courses!



#### **TK Events & Field Trips**

Transitional Kindergarten (TK) students enjoyed more focused events, workshops, and field trips this year as part of a statewide TK effort.

# PLI 2025-2026 Initiatives & Projects

PLI Initiative: High levels of professional learning for instructional staff organization-wide with a focus on PLC implementation, instructional best practices, and guaranteed and viable curriculum through the California standards and frameworks.

- Initiative: Professional Learning
  - Provide differentiated professional learning opportunities on curriculum and instruction with a focus on PLC practices, Instructional Best Practices (IBPs) and the utilization of standards and frameworks for a guaranteed and viable curriculum.
- Initiative: Coaching & Consultation
  - Provide differentiated coaching opportunities for educators and consultation for instructional leaders within Visions' unique learning environments on curriculum and instruction with a focus on CSTPs, PLC implementation, Instructional Best Practices (IBPs) and the utilization of standards and frameworks for a guaranteed and viable curriculum.
- Initiative: Curricular Review
  - Provide in-depth analysis and recommendations for curricular resources based on the California standards and frameworks for a guaranteed and viable curriculum with equitable access to all Visions within our unique learning environments.

PLC Professional Learning IBP Professional Learning

Family Learning Communities 1:1, Group & Systems Coaching Review Current Curriculum & Courses Review New Curriculum Options

# **PLI Projects & Initiatives**

#### Org-Wide

Professional Learning
Coaching & Consultation
Curricular Review
PLC Consultation
Org. Leadership Consultation
Visual & Performing Arts
Program Development

#### **Curriculum**

New Curricular Review
Annual Curricular Review
Curriculum Fair
HS Hub & Curr. Corner

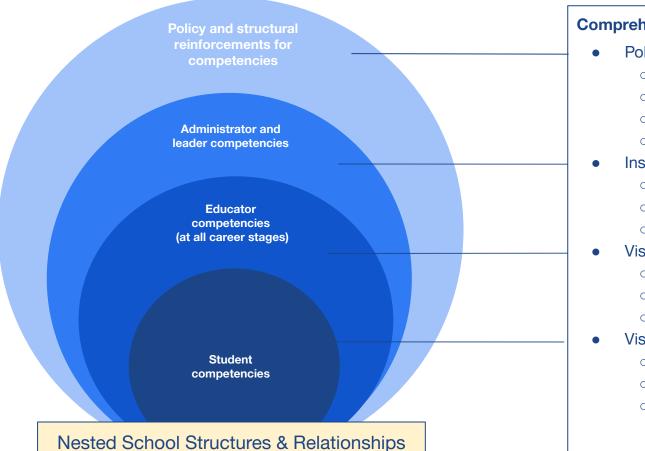
#### **Standards & Frameworks**

Course Standards Reviews
Essential Standards Support
Lesson Planning Templates
Subject Content Research

#### **Instruction**

PLC Practices
CSTP Modules
Instructional Best Practices
Family Learning Communities

### Comprehensive Systems of Support from PLI



#### **Comprehensive Systems of Support**

- Policy & Senior Leaders
  - CSDC Presentation
    - CCIS Presentation
    - PLC Consultation
    - SCOE PL Facilitation
- Instructional Leaders
  - Professional Learning
  - Instructional Consultation
  - Curricular Review
- Visions Educators
  - Professional Learning
  - Instructional Coaching
  - Curricular Resources
- Visions Students
  - PLC Practices
  - Instructional Best Practices
  - Guaranteed & Viable
     Curricula

### **Problem of Practice**

- Problem of Practice
  - State Identify Evaluate Design Collaborate Establish
- Change Readiness Tool
  - Explore individual and organizational readiness
- Comprehensive Systems of Support Guiding Questions
  - Readiness with each other and within systems

- 1. State the problem
- 2. Identify the needs
- 3. Evaluate Change Readiness
- 4. Design Success Criteria
- 5. Collaborate
- 6. Establish a Cycle of Inquiry

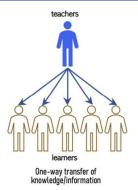
# Professional Learning Instructional Best Practices Research

### Professional Learning



### **Professional Learning**

### **Pedagogy**



## Traditional method

Best for teaching individuals with very little subject matter

### **Andragogy**



Two-way transfer of knowledge

# Learner-centric approach

Experienced learners, familiar with subject

### Heutagogy



Participants are teachers and teachers are participants

# Self-controlled learning

Learners guide the training, teachers are facilitators

### **Professional Learning**

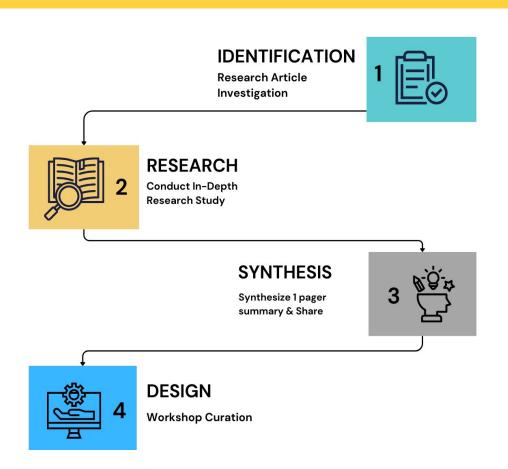
### **Synchronous Learning**



### **Asynchronous Learning**



### Instructional Best Practices Research Methodology



#### **Research Based IBP Categories**

#### **Synchronous Learning**

 All educators engage in this opportunity to support students

#### **Students Working Asynchronously**

 All instructional staff have unique opportunities to support students with the skills required to do this successfully

#### **Family Partnership**

 All instructional staff have unique opportunities to partner with families in supporting student success

#### **Andragogy For Adult Learners**

 All instructional leaders support educators in student learning

### Research Methodology



PHASE 2

RESEARCH



PHASE 3 **SYNTHESIS** 



PHASE 4 **DESIGN** 



#### Identify & Investigate

- Analyze Visions' unique learning environment parameters
- Investigate and identify research based practices to consider in designing structures that address the unique factors impacting student success in online learning.

#### In-Depth Research

- Compile a list of the top 10 evidence-based best practices that most significantly impact student success in Visions' unique enviornemnt.
- Engage in a deep dive into their chosen practice, reviewing relevant peer-reviewed journal articles and reputable research sources

#### Synthesize & Share

- Summarize key insights, strategies, and implications for implementation within our unique educational context.
- Present findings to the group to inform collective understanding and support effective online learning structures.

#### Workshop Design

- Use research findings to design practical, engaging, and actionable professional learning experiences that highlight each best practice.
- Refine workshop materials to ensure clarity, alignment with adult learning principles, and readiness for delivery.





### Instructional Best Practices



**Feedback** 



Scaffolding



Active Learning



**Cognitive Lift** 



**4 Key Aspects** of Teaching **Online** 



**Co-Teaching** Relationships



Reading Interventions



Math **Accessibility** 

#### **Learning Environments at VIE**

#### **Synchronous Learning**

All educators engage in this opportunity to support students

#### **Students Working Asynchronously**

All instructional staff have unique opportunities to support students with the skills required to do this successfully

#### **Family Partnership**

All instructional staff have unique opportunities to partner with families in supporting student success

#### For Adult Learners

All instructional leaders support educators in student learning

# Impactful Feedback - Defined





Feedback loop image adapted from Jones, Nelson, & Gerzon (2021)

Hattie & Timperley, (2009)



### Instructional Best Practices



#### **WHAT:**

Research impactful instructional best practices that work within Visions' unique learning environments and provide meaningful staff training on how to best leverage these instructional best practices to support positive student outcomes.

#### WHY:

Equip our educators with instructional strategies and tools that are research based to produce impactful outcomes on student learning experiences.

#### **HOW:**



#### **Researcher/Facilitator:**

- Research IBP for specific learning environment
- Identify and design training resources
- Embed in coaching program and professional learning opportunities

#### **Participants:**

- Synchronous learning opportunities such as workshops, webinars, and institutes
- Asynchronous learning opportunities such as Canvas courses, self-paced workshops, and resource libraries
- Coaching and consultation upon request to meet the unique needs of groups or individuals

### **Impact Data**

### **Professional Learning Data**

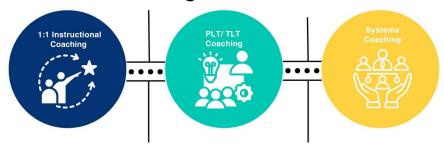
Average Scores on a scale of 1-5 of 134 responders as of September 15th, 2025

Where would you rate yourself in terms of your current understanding of the topics covered, at the start of the workshop?	Where would you rate yourself in terms of your current understanding of the topics covered, at the end of the workshop?	How relevant/helpful do you think this content will be in furthering your expertise as a professional educator?	How relevant/helpful do you think this content will be in supporting student learning?	Please indicate your overall level of satisfaction with the Professional Learning you engaged with:
2.88	3.77	4.06	4.14	4.10

# Coaching & Consultation PLC Practices

## Coaching & Consultation

#### The Coaching Continuum at Visions



#### The Consultation Continuum at Visions



#### **Coaching Program Development**

The Coaching Development Plan focused on building the capacity of instructional coaches to deliver impactful support across Visions. Coaches engage in continuous professional learning to refine their skills in:

- Modeling and co-teaching strategies
- Data analysis and reflective dialogue
- PLC practices, IBPs and GVCs

The plan emphasized the following:

- Regular training sessions and collaborative learning among coaches
- Alignment of coaching practices with org. goals and priorities
- Use of evidence-based tools and protocols
- Development of strong relationships and trust with educators

Through this plan, coaches are equipped to provide individualized, team-based, and system-wide support, fostering a culture of continuous improvement and ensuring high-quality instruction that drives student success.

# Family Learning Community Sessions



























Join VIE's Professional Learning & Innovation staff for community support specific to curriculum and instruction across all academies. Each session includes an overview from our curriculum coordinators. followed by breakout rooms specific to instruction based on subject and grade. Learn alongside other family partners as well as share your own tips and tricks. We look forward to seeing you there!

September 16th, 2025 | 2:00pm -3:00pm **Family Learning Communities** 

- **Curriculum: Quick-Start Guides**
- **Instruction: Standards**

**REGISTER NOW** 

CLICK HERE

October 14th, 2025 | 2:00pm -3:00pm **Family Learning Communities** 

- **Curriculum: Assessments**
- Instruction: Responding to Data

November 4th, 2025 | 2:00pm -3:00pm **Family Learning Communities** 

- **Curriculum: Pacing & Planning**
- Instruction: Scaffolding

December 2nd, 2025 | 2:00pm -3:00pm **Family Learning Communities** 

- **Curriculum: Culminating Projects**
- Instruction: Feedback

**REGISTER NOW** CLICK HERE

**REGISTER NOW** CLICK HERE

**REGISTER NOW** 

February 10th, 2026 | 2:00pm -3:00pm **Family Learning Communities** 

- **Curriculum: Fresh Start to the Semester**
- Instruction: Building Background Knowledge

March 10th, 2026 | 2:00pm -3:00pm **Family Learning Communities** 

- **Curriculum: Shared Experiences**
- **Instruction: Cognitive Lift**

April 14th, 2025 | 2:00pm -3:00pm **Family Learning Communities** 

- **Curriculum: Bridging Gaps Before Summer**
- Instruction: Making Learning Visible

May 5th, 2026 | 2:00pm -3:00pm **Family Learning Communities** 

- **Curriculum: Planning for Next Year**
- Instruction: Ending the Year Strong

REGISTER NOW CLICK HERE

REGISTER NOW

CLICK HERE

**REGISTER NOW** CLICK HERE

REGISTER NOW

# Coaching Cycles

- The **purpose** of the coaching cycle is to **build educator capacity** through implementation of **effective instructional practices** in order to boost **student achievement**.
- The coaching cycle is embedded within all layers of the coaching continuum.
- The cycle consists of a series of coaching conversations engaging the educator in identifying a goal, learning the practice, and improving through reflection/data. This is a cyclical process and can begin at any point in the cycle.

**PLAN** 

CCLI MOOR

**Coaching Session I - Plan** 

**Coaching Session II - Do** 

Coaching Session III - Study/Act

# Professional Learning Community Practices







**Course Review** 











**Vertical Articulation** 

#### **Learning Environments at VIE**

#### **Online Learning**

All educators engage in this opportunity to support students

#### **Students Working Asynchronously**

All instructional staff have unique opportunities to support students with the skills required to do this successfully

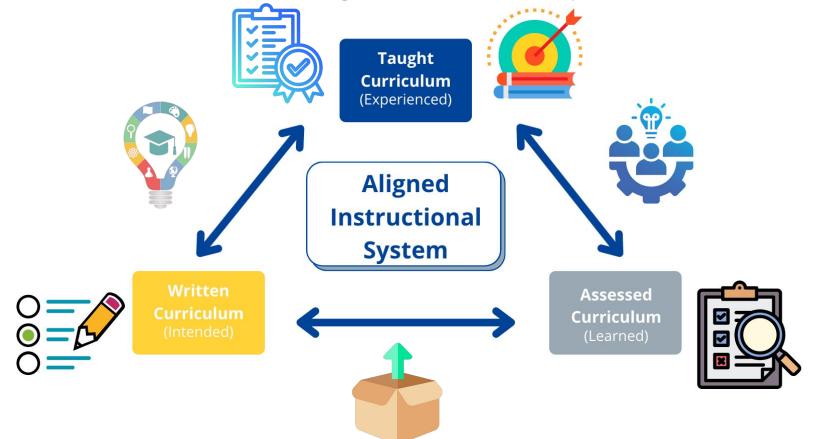
#### **Family Partnership**

All instructional staff have unique opportunities to partner with families in supporting student success

#### For Adult Learners

All instructional leaders support educators in student learning

# Professional Learning Community Practices



# PLC Practices: The Four Key Questions

#### **Four Key Questions**

- What do we expect students to learn?
- How do we know they are learning it?
- How do we respond when they do not learn?
- How do we respond when they have already learned?

- 1. **Essential standards** refine **what** we expect students to learn.
- 2. **Common formative assessments** measure **how** we know students are learning the essential standards.
- 34. Aligning curricular resources, engaging in data analysis and incorporating instructional best practices underscore our why to support the learning and academic progress of all students in our unique learning environments.







# The Four Key Questions



#### **WHAT:**

- 1. What do we want students to learn and know/do?
- 2. How do we know they are learning it?
- 3. How do we respond when they do not learn?
- 4. How do we respond if they have already learned?

#### WHY:

To provide guidance for collaborative teams to a focus on learning, and establish collective responsibility for student learning.

#### **HOW:**



Focus on Learning - Build a Collaborative Culture - Results Orientation

4 Key Questions Agenda Template

## Coaching Impact Data

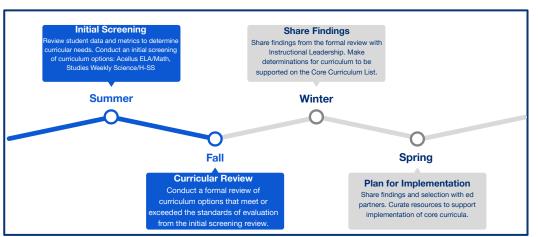
### **Coaching & Consultation**

Average Scores on a scale of 1-5 of 30 coachees as of September 15th, 2025

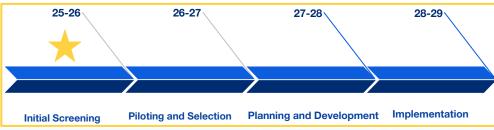
Please rate your overall satisfaction with the coaching cycle process	Reflecting on your selected coaching goal. Where would you rate yourself in terms of your professional learning journey, at the start of your coaching cycle?workshop?	Start to Finish	Reflecting on your selected coaching goal. Where would you rate yourself in terms of your current professional learning journey, after completing this coaching cycle?
4.8	2.3	<	3.5

New Curricular Review

### How Do We Engage in New Curricular Review?



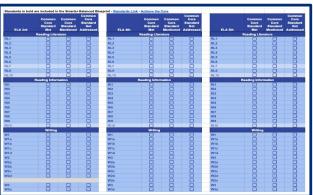
# New Curricular Review Timelines



### How Do We Engage in New Curricular Review?

#### **Clear and Well-defined Processes**







**Initial Screening Tool** 

**Standards Evaluation Tool** 

**Curriculum Evaluation Tool** 

### **Essential Features Rubric**



#### WHAT:

The Essential Features Rubric is a reference tool for evaluating the quality and usability of curriculum. The rubric accompanies the Curriculum Evaluation Tool and focuses on two key areas: Content & User Experience and Equity & Access.

#### WHY:

The rubric allows for data-informed decision making about curriculum by identifying strengths and gaps in both new and existing curriculum and gives us a common language to engage in collaborative discussions with ed partners about the curriculum.

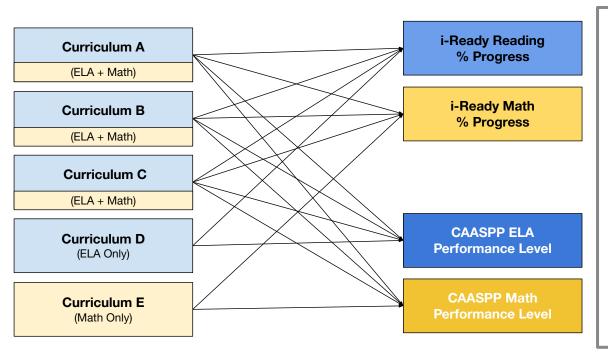
The Essential Features Rubric helps confirm that Visions students have access to a guaranteed and viable curriculum that is rigorous, accessible, and engaging.

#### HOW:



Visions engages in a systematic review process that begins with examining curriculum and using the Essential Features Rubric to rate each feature using the descriptors. We analyze those ratings to identify strengths and gaps in a curriculum. The information is used to inform curriculum adoption decisions, professional development needs, and curriculum improvements.

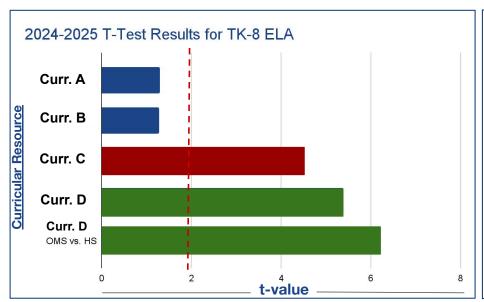
### Curricular Review Impact Data TK-8

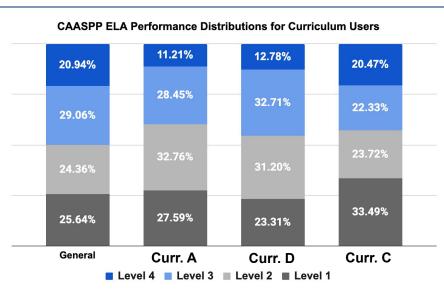


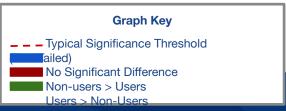
# How were curriculum impacts measured?

Analyses were conducted to understand the relationship between K-8 student curriculum use, performance on i-Ready Diagnostics and performance on CAASPP ELA and Math summative assessments. i-Ready growth was calculated using a one tailed T-Test along with effect-size, while CAASPP summative performance was measured by distribution by curriculum type.

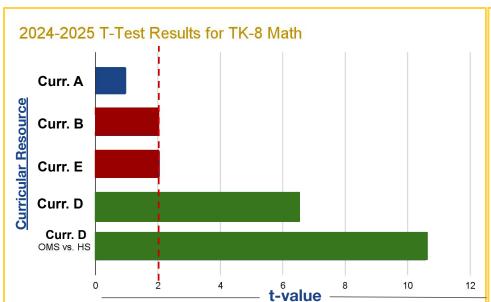
### Curricular Review Impact Data - TK-8 ELA

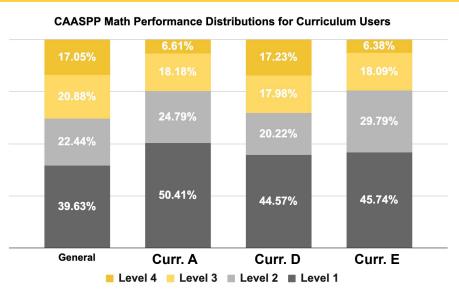


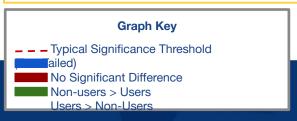




### Curricular Review Impact Data - TK-8 Math

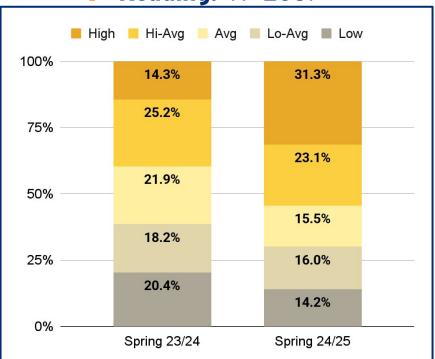




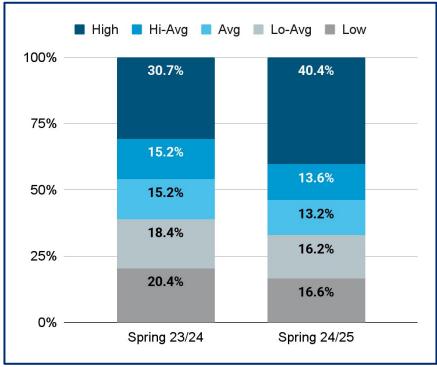


### Curriculum & Instruction Impacts 9-12

Reading: N=2531







# Current Curricular Review Course Evaluation

### What is Curricular Review?

1. Review for alignment to CA standards and essential standards.

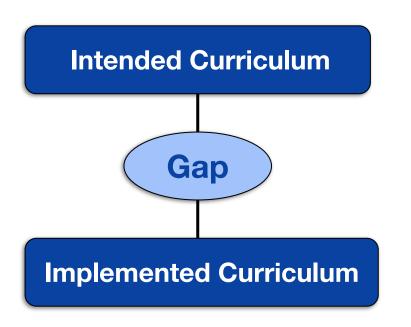
4. Ensure all students have access to a guaranteed and viable curriculum.



2. Evaluate the level of rigor, equity, and accessibility.

3. Collaborate with instructional leaders to identify gaps and strengths.

### Why Do We Engage in Curricular Review?



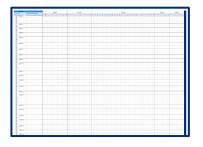


### How Do We Engage in Curricular Review?

#### **Clear and Well-defined Processes**



**VIE Pacing Guide** 



Course Standards
Correlation Tool



Course Review Findings Tool



**Summary of Content Findings** 



Pacing Guide Review Control Sheet

**Annual Curriculum Review Tools** 

### How Do We Engage in Curricular Review?

#### **Clear and Well-defined Timelines**

CCLI & Metrics; Prepare and refine review tools

Findings Shared with Ed. Partners



### Course Review Tool



#### WHAT:



The Course Review tool is a structured tool used to evaluate how well a course is aligned to the state standards and whether it provides students with multiple opportunities to fully engage in the learning cycle - from instruction and practice to feedback and assessment.

#### WHY:

The tool allows for data-informed decision making about our current curriculum by identifying strengths and gaps in the curriculum and gives us information to engage in data-informed collaborative discussions with ed partners about the curriculum.

The Course Review Tool helps confirm that Visions students have access to a guaranteed and viable curriculum that is rigorous, accessible, and aligned to the state standards.

#### **HOW:**

Visions engages in a systematic in-depth review of each course that analyzes standards alignment, student learning opportunities, and both formative and summative assessment opportunities. The data is compiled and used to identify strengths and gaps in the curriculum as well as opportunities for development. The findings guide collaborative discussions with education partners around curriculum refinement, professional development planning, and next steps to strengthen teaching and learning.

### Curricular Review Impact Data

#### March, 2025 - September, 2025

#### Quantitative



140+ Curricular
Review Resources
Created



34 Courses
Reviewed for
Standards Alignment

#### **Qualitative**



Pacing Guide Review Meetings with Ed Partners



Pacing Guide Findings to communicate findings and identify opportunities



Analysis Overview to identify common themes and trends in a content area

### Staying Focused Shows Strong, Positive Outcomes

**K–12 Overall:** Students using a **consistent curricula** all year **outperformed** peers across all programs.

- ★ Home School K-8: Higher i-Ready growth in ELA & Math; grades 3-8 exceeded peers on CAASPP.
- ★ Online Middle School: Even greater ELA & Math gains, often at higher rates.
- ★ Independent Study 9–12: Stronger growth on NWEA MAP vs. prior years; first year with content supported by administrator-led PLCs.

### Consultation

#### **Problem of Practice**

- Problem of Practice
  - State Identify Evaluate Design Collaborate Establish
- Change Readiness Tool
  - Explore individual and organizational readiness
- Comprehensive Systems of Support Guiding Questions
  - Readiness with each other and within systems

- 1. State the problem
- 2. Identify the needs
- 3. Evaluate Change Readiness
- 4. Design Success Criteria
- 5. Collaborate
- 6. Establish a Cycle of Inquiry

## Comprehensive Systems of Support



#### WHAT:

A comprehensive system of support is a multi-tiered, interdependent framework designed to align policy, leadership, professional learning, coaching, and curriculum to build and sustain competencies across all levels of a school system, from students to policymakers. These supports are grounded in PLC implementation, instructional best practices, and quaranteed and viable curricula (GVC) aligned to California Standards and Frameworks.

#### WHY:

The **purpose** of building **comprehensive systems** of support is to:

- **Ensure instructional equity** and consistent access to a guaranteed and viable curriculum for all students.
- Develop and sustain educator effectiveness at all career stages through aligned professional learning and coaching.
- Build leadership capacity among administrators to drive instructional improvement.
- Embed PLCs and Instructional Best Practices (IBPs) as core drivers of continuous improvement.
- Support coherent implementation of California's standards and frameworks across diverse and unique learning environments.
- Strengthen alignment across organizational levels, so that each group (leaders, teachers, students) is reinforced by the supports above and around them.

Comprehensive systems of support are implemented through aligned actions across all levels of the school system. At the policy level, leaders establish structures, resources, and partnerships to reinforce PLC practices, Instructional Best Practices (IBPs), and a Guaranteed and Viable Curriculum (GVC) aligned to California Standards. Administrators and instructional leaders build capacity through targeted professional learning, coaching, and curricular guidance to lead instructional improvement. Educators engage in differentiated professional learning and coaching to refine practice, collaborate in PLCs, and implement standards-aligned instruction. Students benefit from high-quality, consistent learning experiences that promote equity and academic success within Visions' unique learning environments.

#### **HOW:**

### Reflective Process

When **groups**, rather than individuals, are seen as the main units for **implementing** curriculum, instruction, and assessment, they **facilitate** development of **shared purpose** for student learning and **collective responsibility** to achieve it.

(Newmann & Wehlage, 1995, p. 38).

# Questions

